



## Work Ethic from Qur'anic Maqasid Approach: An Introduction and Preliminary Theoretical Development

**E. Zulaifah**

*Islamic University of Indonesia, Yogyakarta, Indonesia*  
e-mail: emiriyono@yahoo.com

**Abstract:** the Purpose of this paper is to introduce the concept of work ethics, which is explored through Qur'anic approach of the *maqasid*. The study of work ethic in the *maqasid* perspective is an ongoing effort to construct the Qur'anic concept of work ethic. While the theories of work ethic are widely available in various disciplines, in the discipline of Psychology, the analysis of Islamic work ethic remains a desideratum. This is due to the fact, that the specialist literature regarding management and organizational psychology rarely deals with this topic on a systematic basis. The concept of Islamic work ethic which is widely cited and used in organizational research studies is normally reduced to critical evaluation of the sources. This is due to a number of reasons among which the main is the lack of anthological basis. Moreover, in many works on Islamic work ethic the verses of the Holy Qur'an do not significantly well reflect the concept of work ethic. It is also important to stress that Holy Qur'an has its own view on the phenomenon of work. In its essence the latter is never separated from life. This fact invites to introduce the *maqasid* approach. The reasons are as follows: 1). It provides a systematic philosophical basis (ontology, epistemology and axiology) of conceptual development based on the Holy Qur'an. The *maqasid* approach sees creation (human being and other creations in their entirety) as created with a purpose (*maqasid*, in Arabic; or *maksud*, in Indonesian). Within the "frame of purpose of the creation," the construct of ethic is developed 2). The *maqasid* approach goes about the understanding of the Qur'anic verses related to specific area in a comprehensive and systematic manner, by looking into its semantics from the original Arabic word, and then examined its relationship with other related verses of the Holy Book. 3). The Holy Qur'an is in fact also a system of ethics; as such it comprises ethical principles related to work within the framework of the purpose of creation and life.

**Keywords:** Holy Qur'an, Maqasid Approach, Work Ethic

**For citation:** Zulaifah E. Work Ethic from Qur'anic Maqasid Approach: An Introduction and Preliminary Theoretical Development. *Minbar. Islamic Studies*. 2019;12(1):251–266. DOI: [10.31162/2618-9569-2019-12-1-251-266](https://doi.org/10.31162/2618-9569-2019-12-1-251-266).



## Трудовая этика. Взгляд с позиций коранической теории *ал-макасид*. Предварительные итоги

Э. Зулайфа

Исламский университет Индонезии, Джокьякарта, Индонезия  
e-mail: emiriyono@yahoo.com

**Резюме:** цель статьи – представить концепцию трудовой этики с позиций коранического подхода *макасид*. В то время как теории трудовой этики широко доступны в различных дисциплинах, применительно к дисциплине «Психология» анализ исламской трудовой этики отсутствует. Это связано, в частности, с неразработанностью этой темы в специальной литературе. Концепция исламской трудовой этики обычно сводится к оценке источников, что связано с рядом причин, среди которых неразработанность идеи «труда», как она изложена в Священном Коране. Автор предлагает использовать подход на основе *макасид*, как в мусульманском праве определяются «задачи, замыслы, главные цели, особые смыслы предписаний Ислама». Цель этого – обеспечение систематической философской основы исследования. Подход с позиций *макасид* заключается в понимании стихов Корана, связанных с определенной областью, «всеобъемлющим и систематическим образом», путем изучения их семантики и оригинального арабского контекста. Этот подход обосновывается тем, что Священный Коран на самом деле является системой этики. Как таковой он включает этические принципы, связанные с работой в рамках цели Божественного Творения.

**Ключевые слова:** Священный Коран, *макасид*, трудовая этика

**Для цитирования:** Зулайфа Э. Трудовая этика. Взгляд с позиций коранической теории *ал-макасид*. Предварительные итоги. *Minbar. Islamic Studies*. 2019;12(1):251–266. (In Eng.) DOI: 10.31162/2618-9569-2019-12-1-251-266.

### 1. Introduction

As the world is moving towards a higher purpose of sustaining life and the balance of living environment, the way people see the reality of work and how it should be done becomes a recurrent issue that invites a better research and thorough understanding. As people in the world inhabit the same earth, share the same living space and environment, there is a better understanding of how each place is interconnected with another. Yet, the necessity to examine work ethics should have a better emphasis in order to see how as a set of moral conduct the ethic principles can serve as the guidance, and thus control how as humans we can play a good role as the caretaker of the life and earth that we live in. As ethics is often rooted in religious belief [1], it becomes important to understand whether or not such beliefs would at the same time help people to move forward with the task of caring for life and living environment. In the review on business ethic specialist literature, Beekun and Badawi discovered that there is a sufficient number of studies, which link business ethic and various



religions/faiths [2]. A significant number of works have been published regarding how the Judaism and Christianity influence the business ethics. In comparison, there are much less written on the Islamic ethic as applied to business and work.

Work ethics are in fact norms and regulations, which contain positive moral, which is aimed to good achievement at work place [3]. The original meaning of the word “ethics” refers to broad moral principles within a narrow area of activity<sup>1</sup>, for example medical ethics or work ethics. Ethics can also refer broadly to moral principles. One often sees it applied to behavioral issues within a relatively narrow area of activity. Meanwhile the word “moral” often describes the specific values of an individual with regard to what is right and what is wrong. Moral therefore is a general category, while ethic is often bound to the surrounding context.

Early theory of work ethic can be traced back to Max Weber’s idea of Protestant Work Ethic (PWE). He stated that modern capitalism is a result of merging of various forces from those in the society and politics to those in economy and religion. He stressed the fact that in modern Europe the trade leaders and capital owners as well as skilled workers and trained employees in large companies were predominantly Protestants. The Protestant belief is generally against the easy and pleasure-seeking orientation in life, a value strongly emphasized in Calvinism [4]. With this orientation, it was stressed that it is important to consider the protestant belief from the point of view of economic rationality.

Using the same approach, Weber also tried to establish similar phenomena in other major world religions. He stated that the protestant work ethic could not be found among the Muslims [5]. There were a number of reasons for this. First of all, the Sufi tradition widespread among Muslims. It is against the material accumulation and frequently influences the fatalist views, which contradicts the “Western” kind of work ethic. Another reason is the Islamic spirit of conquest, which again is alien to the spirit of capitalism. Although arguments against this statement can be easily found, yet this is how Weber defined his observation. Besides Weber considered Islamic kingdoms as “despotic”, which limit private or personal property, and as a consequence prevent the accumulation of wealth. Interestingly, the study by Arslan [5] came to the totally contradictory conclusions: the results obtained from the Turkish sources showed that the Muslims evidenced stronger adherence to Protestant work ethic than the protestants. Weber’s statement on the absence of the protestant type work ethic among other religions could be equally disputed. Adherence to Sufism, in its best practice, in the writer’s observation would only help someone to be a good believer as a sign of gratitude and true “servant-ship” to the Almighty. The defenders of Islamic ethic, for example, would be against material accumulation as a result of warfare, as the latter is connected to destructions and murder. In its turn it may contradict the order of life as the sustenance of life and livings is specifically emphasized in the Holy Book. The so-called “despotic” rulers by the local Muslim population are often viewed as true defenders of their people and at the same time protectors of the dignity of their nations.

<sup>1</sup> Available at: [www.Meriam-webster.com](http://www.Meriam-webster.com) [Accessed 03.09.2017].



### Islam and Work Ethic

Islam sees work as part of service to the Almighty God (Arabic/ Indonesian-*Ibadah*). It considers hard work as a positive value [3; 6; 16]. Although the accumulation of wealth cannot be considered as commendable in Islam, yet themes regarding work are often stated in the Holy Qur'an. While the common secular thinking would divide between "this world" and the "the world hereafter" (i.e. *dunya* and *akhirah*), Islam teaches that people should care for both. In fact, in a Muslim's understanding, the "world hereafter" is the consequence that we will reap as result of the deeds that a human had done in this world. This is clearly stated by the verses from the Holy Qur'an as follows:

*And of them (also) is he who saith: "Our Lord! Give unto us in the world that which is good and in the Hereafter that which is good, and guard us from the doom of Fire (Surah 2; Verse 201)*

*And when the prayer is ended, then disperse in the land and seek of Allah's bounty, and remember Allah much, that ye may be successful (Surah 63: Verse10)*

*But seek the abode of the Hereafter in that which Allah hath given thee and neglect not thy portion of the world and be thou kind even as Allah hath been kind to thee and seek not corruption in the earth; lo! Allah loveth not corrupters (Surah 28: Verse 77).*

Therefore, the Weber's perception of Islamic belief with regard to the work did not comply to the Holy Qur'an regarding taking care of worldly matters. Islam orders people not to focus only on the next world, but also on the current life in this world. The Holy Book forbids the excessive accumulation of wealth, and thus it has its own principles on how we should manage our possession to include wealth sharing in order to contribute to the welfare of the community. The incoherency of Weber's thesis and the main source of Islamic teachings (that is the Holy Qur'an) have led the research further by aiming to test the Protestant Work ethics from the Muslim point of view. Such studies were conducted by Arslan [5] who compared managers in the UK and in Turkey using dimensions of *Protestant work ethic* (PWE). The results showed that in all aspects as applied to the Protestant Work Ethics the Turkish managers showed significantly higher adherence to them as compared to their British counterparts. The implication of this study are as follows. 1) The religious motivation, indeed, do have implication in business settings. 2) The Sufi movement regardless to its being perceived as a threat to worldly involvement due to the Sufis' attention to esoteric element of religion, should not be seen as such. A similar role was played by Calvinism in northern Europe in the 18<sup>th</sup> century.

The arguments by Weber were probably developed at the time of colonialist era, when many Muslim nations were colonies. Still, until nowadays the ability to produce is not yet characteristic to many nations with predominantly Muslim population, nevertheless the awareness of their own values, principles for living a good and right life becomes stronger. The phenomenon of work ethics has to be further examined and interpreted



accordingly. The secondary literature also follows this trend by asking questions, whether or not the culture of Islam did ever produce its own work ethics, and how this knowledge can be applied to establishing positive work attitudes and work behaviour [7; 8].

## 2. Survey of the secondary literature, which deals with the work ethics in Islam

The secondary literature of the subject has a long history. The study by Chanzanagh and Akbarnejad compared the Protestant (PWE) and Islamic work ethic (IWE) as well as work ethics that are based on the principles of other world religions [1]. The authors came to a conclusion, that the PWE influence on other studies of ethic is quite visible. In spite of the different origin of the work ethics theory, such as the Confucian work ethics [9], the Islamic work ethics [10] and the Australian work ethics [11], their basic definitions if taken from religious perspective do root in the Protestant Work Ethics. Yet, the authors did not agree that comparing Islamic work ethics to the PWE is not justifiable. The Islamic work ethics sees the work as a means to gain an income, to sustain the social prestige as well as to advance the welfare of the community and to strengthen the Islamic Creed. This concept has its origin in the Holy Qur'an and the sayings and practice of the Prophet Mohammed. The fact that the work is central for the Islamic theological thought is addressed in the Holy Qur'an.

Ali & Owaihan [12] approached the phenomenon from the Hadith literature. The themes can be subdivided as follow: *“the legitimate business”, “wealth must be earned”, “the work quality”, “reliance on self”, “deeds and intentions”, “transparency” “Islamic approach to salary, bribes, greed and generosity”*. The authors defined work ethic as an *orientation that shapes and influences the involvement and participation of the believers in the work place*. This definition shows that they consider the IWE as an ethical construct, which is not directly connected to the reality. At the same time, it implies the moral, economic, psychological, social and religious criteria, which were clearly mentioned.

It appears that earlier studies on work ethics, namely the Islamic work ethics, still give ample space for refinement and further development, especially when it necessarily refers to the main source of ethical guidance, the Holy Qur'an. This is where the *maqasid* approach (an approach based of the philosophy of purpose/ *maqasid*) could be applied so that Islamic concept of work ethics can be developed in a coherent manner: ontologically, epistemologically and axiologically [13].

Beekun and Badawi [2] have chosen a different approach defining the Islamic work ethics as a set of moral principle that differentiate between what is wrong and right as applied to in the context of Islamic culture. Ahmad dan Owoyemi [6] defined Islamic work ethics as a set of values or system of beliefs derived from Holy Qur'an and Sunnah (Hadith) with relation to the work process. Similarly, Ali and Owaihan [12] have stressed that the concept of IWE has its origin in the Holy Qur'an and the sayings of Prophet Mohammad.

These definitions include in it the basis from which ethical principle are derived, namely the Holy Qur'an and the Sunnah. The Sunnah provides examples of conduct,



which were developed during the life time of the Prophet Muhammad (PBUH), and preserves statements given by the Prophets regarding some specific matter. In this discussion, this will be about the value and principles behind and Qur'anic rulings on work. Therefore, in their study, an improvement is seen in terms of the ontological basis, as both agreed on the basic believe and assumption from which the theory will be developed. Yet, further on, these studies do not seen in the Holy Qur'an a well structured and systematic system of ethic [13]. The mentioned limitations are in fact what the *maqasid* approach will be able to deal with.

Ali [10] conducted an earlier study attempting to construct a concept and to measure the Islamic Work Ethic (IWE). Ali agreed that work in Islam lay in the core of the faith and is considered as an integral part in life. Furthermore, he said that "in Muslim societies the sayings of Prophet Mohamad and Qur'anic texts are an integral part of socio-political discourse. Therefore, the use of these sources become imperative in any discussion of IWE." Ali's construct of IWE was later used by various researchers in organizational psychology, when they need to represent Islamic work ethic. A further examination of IWE construct, however, had some critical aspects. For example, one of Ali's study used individualism as criterion to test the validity of IWE. As individualism is often linked to rational business/economic, then, according to the author it serves as a sound criterion for good work ethic. Nevertheless, the individualism is not a commendable value in the teachings of Islam. Therefore, acting in a such way could result in an incoherent construct in the attempt to represent ethics in Islamic perspective.

In defining IWE, the author underlined ethics as a category, which has both personal as well as social relevance [10]. Although this definition is not incorrect, it does not identify exactly how each human is accountable for his actions to the Almighty. In fact, however, this is the major watershed between Muslims and those who do not belief in God and the hereafter. Other authors [2] showed a more comprehensive understanding of work ethic, by mentioning the accountability of a person towards the Almighty, as well as how work and life of person is connected to their responsibility towards natural environment. At the end of the discussion, they mentioned that there is a need to further study on its implementation. From the texts of the scholars just cited the systematic approach of deriving themes and meanings from the Holy Qur'an were not made clear in the study. Other than that, the developed constructs do not see Holy Qur'an as a system of ethic, with purposes behind each ruling. The lack of clarity on how the ethical principle was derived showed that from the epistemological point of view the argument of the study was not well supported. As a system of ethic, the Holy Qur'an conveys message that has to be understood in a systematic way. In this light, the *maqasid* approach serves the alternative method aiming to understand and simultaneously derive the relevant concepts and meanings of ethic, as it will be explained in the next section.

When explored further, the published research on Islamic work ethics supplies verses from the Holy Qur'an, as well as from the Hadith. Yet the inclusion of these verses mostly provides different abstraction. For example, Ali's [10] definition of ethic include moral, economic, personal and social relevance, when it did not define more





on the behavioral sides as the concept were broken down into indicators and items statements. Moreover, the items could easily trap people into socially desirable responses. On the contrary, a study by Ahmad and Owoyemi [6] sees the ethics within the terms of attitude and thus define them on how a person hold this attitude as well as their effect on critical behaviors at work. So far, the basis of action, the goal and intention as to why all those values are important – the axiology of Islamic work ethic – is not yet made clear on the basis of earlier studies, except a few. A different way of analyzing and synthesizing varies from one researcher to another. This incoherency invites a more systematic, comprehensive analysis that covers the basic assumption, definition, the method of deriving the meanings and understanding of work ethic, as well as the principle for ethical action/behavior towards work. Therefore, we suggest here the *maqasid* approach to identify the work ethic.

The critical approach to the previous studies on Islamic work ethic had shown that many areas of the study still need improvement and systematization. The following results indicate some areas for improvement with regards with Islamic work ethic.

**Table 1.** Findings of critical review of IWE

| Sources                              | Critical areas for development/ refinement  |
|--------------------------------------|---|
| Ali [10]                             | A publication of first IWE scale, yet there is no clear explanation on the dimensions (if available) that contribute to the construct of IWE.   |
| Rafiki & Wahab [14]                  | The verses taken from the Holy Qur’an that are meant to represent element of work ethic were not in accordance with the subjects of ethics being discussed (Lack of relevance)  |
| Balkis, et al. [15]                  | Mentioned Itqan, Istiqamah and Tawakkal as the grand elements of IWE, yet there is no explanation as to from where the principle were taken and the comprehensive explanation of the meanings of the three.   |
| All literature IWE [3; 6; 10; 14–16] | These studies focused more on correlational research, theoretical construct building etc. How the principles are put into practice, or perhaps intervention shows more areas to explore.<br>Overall, ethics were never seen as a system. A system of principles, with one grand principle function as the core value, from which all other principle are rooted to. |

### 3. The *Maqasid* Perspective of Work Ethic

Based on the available studies of work ethic, turning to the *maqasid* approach may be relevant than ever, especially when 24.1%, (this amounts 1.8 billion people<sup>2</sup>) Muslims constitute the world population. We would like this large number of people, to be conscious of taking care of the planet. Thus, one becomes in need for a new construct of ethic in its entirety, that addresses the ultimate purpose of mankind. Having this in mind, we would explore further into the *maqasid* philosophy trying to derive ethical principle of work.

The term *maqasid* refers to purpose, principles, essence, behind Islamic law [17]. The *maqasid* is often thought as *maqasid al-sharia*, which is a branch of knowledge that answer all questions. Such as why do we have to pray, why alcoholic drink is

<sup>2</sup> Available at: [www.pewresearch.org](http://www.pewresearch.org) [Accessed 06.09.2017].



forbidden, why do we salute people with Salam which means peace. Auda [17] stated that “*Maqasid al-sharia* shaped a wisdom behind a decision or action,” thus --for example-- it results in higher social cohesion when an individual understand the wisdom (*hikma*) behind the orders to do good to our neighbors, to give salutation, etc. Besides, the *maqasid*-thinking helps an individual to remain aware of God while engaging in activities. Further Auda [17] explained:

*“Maqasid are also the group of divine intents and moral concepts upon which the Islamic law is based, such as justice, human dignity, free will, magnanimity, chastity, facilitation, and social cooperation. The term ‘maqsid’ (plural: maqaasid) refers to a purpose, objective, principle, intent, goal, end, telos (Greek), finalité (French), or Zweck (German). Maqasid of the Islamic law are the objectives, purposes, intents, ends, principles behind the Islamic rulings.*

The realities in life are in fact structured and bear the attributes as follows: 1) elements (Unsur – in Indonesian) 2). Roles 3). Relations 4). Value 5). Maqasid/Purpose and 6). Environment. However, very often the way we construct concept and reality does not cover those attributes, and most often, when losing its pivotal attribute called purpose/ Maqashid (Moneim, group discussion, 2017). In analyzing and constructing work ethic, these attributes are in fact building blocks to achieve completeness and systematic quality. In the *maqasid* approach, the “extracting” values from the Holy Qur’an, would cover purpose of why this is important, how to build up, and most of all how the basic assumption of such understanding is explained.

### **3.1. The extraction of Ethical Principle of Work by using Maqasid Approach**

The traditional *Maqasid* knowledge various Islamic scholars identified as applied to their time and historical context. While the world is developing in a way that it becomes more interconnected and more complex, traditional interpretation may not be fit for today’s challenge. Auda [17] in his evaluation identified the followings:

*1). The scope of traditional Maqashid is the entire Islamic law. However, they fall short to include specific purposes for single scripture/rulings or groups of scripture that cover certain topics or ‘chapters’ of Islamic law 2). Traditional maqasid are concerned with individuals rather than families, societies, and humans, in general, i.e., the subject of the traditional Islamic criminal law is an individual’s soul, honor, or money, rather than the society’s life, the society’s honor and dignity, or the society’s wealth and economy, respectively. 3). The traditional Maqashid classification did not include the most universal and basic values, such as justice and freedom, in its basic theory of levels of necessities. 4). Traditional maqasid were deduced from the Islamic legal heritage itself, rather than the original sources/scripture. In traditional accounts of maqasid, reference is always made to rulings of the Islamic law as decided by various Islamic schools of law, rather than referring to the original islamic scripts (verses of the Qur’an, for example) for bases for maqasid. In order to remedy the individuality drawback, the notion of maqasid has been expanded to include a wider*





*scope of people – the community, nation, or humanity, in general. .... The above expansions of the scope of Maqashid allows them to respond to global issues and concerns, and to evolve from 'wisdoms behind the rulings' to practical plans for reform and renewal. They also put Maqashid and its system of values in the center of the debates over citizenship, integration, and civil rights for Muslim minorities in non-Muslim-majority societies.*

Thus, with regard to the *maqasid*, the Holy Qur'an nowadays becomes the main source of knowledge. Principles of specific intent are drawn by relying on semantic analysis of the terms that a researcher is attempting to understand [13]. Very often, when a term bears an important purpose, it will be stated repeatedly in the Holy Qur'an. With the help of Holy Qur'an software, such as Zekr<sup>3</sup>, one can see the different context that one term is related/ applied to. For this purpose, the researcher needs to use the actual root of the given word in Arabic. After all verses containing the term are identified, a researcher then can see the main meaning and its relevance to various contexts. Extracting meaning will always need the support of language expert, and this is the case with the study of work ethic.

As mentioned earlier that *maqasid* provide a comprehensive, systematic arrangement of a theory, the values found in the Scriptures are integrated with the existing values established in the *maqasid* perspective. The following parts of the present research describe the philosophical framework of the *maqasid* [13] The author owes the explanation of *maqasid* system to Dr. Aly Abdel Mon'eim, who have been facilitating all the Maqasid discussion at the Ma'had Maqasid-ITH (Maqasid Institute Indonesia- Ilm-Tazkia-Hikma) in Yogyakarta, where he serves as the director. Dr. Abdel Moneim's earlier research was on Qur'anic *maqasid* for civilization and development. However, due to the comprehensiveness of the knowledge, in this paper the explanation of the *maqasid* philosophy is made shorter in a way that it will still provide sufficient ground for the theoretical building of *maqasid* based work ethic. Dr. Aly Abdel Mon'eim also suggested that *maqasid* philosophy to be used as the framework for developing *Maqasid* Qur'anic based Work Ethic.

### 3.2. Preliminary Theory of the Maqasid Based Work Ethic

As it was mentioned, the *maqasid* approach will consider a phenomenon of work as a part of a system. Hence work ethic should be constructed by viewing it as a system that take into account the system philosophy, the elements, relations, value, purpose and its environment. At the same time, while the Holy Qur'an is a system of ethic, the extractions of work ethic principles will follow a *maqasid* philosophy approach. All these issues that are referred to the Holy Qur'an, take into account the following dimensions: The purpose of the creation, purpose of life as human (micro ontology), the relationship with other creatures, the environment where the issues exist, method of developing that is sign based/evidence/aayat based (epistemology); and the axiology, that is the

<sup>3</sup> Zekr (Arabic: ذكر) is an open source Qur'anic desktop application. Available at: <http://zekr.org/Holy Qur'an/en/Holy Qur'an-for-mac www>



ultimate ethical value that becomes the foundation of ethical actions. From the inter-linked and structured system of value, we finally can examine the ethical principle related to work that moves from the following order: How Allah shows Himself in conducting His work as stated in the Holy Qur'an, how the messengers of Allah performed their work duties. Interestingly, the *ayat*/verses that mention much about work duties were found in the verses related to prophet Sulayman (Solomon), Daud (David), Musa (Moses), and Yusuf (Yosef), '*allayhissalam*. Similarly, the verses that bear relevance for conducting work were explored, by observing their interlink, to find if a general meaning can be found in these connections. The *ayat*/verses that are *maqasidy* (purposeful or bear a purpose) would normally contain phrases that explain the reason of why certain rulings were given. For example, with this verse, there is a higher purpose of the existence of ranks, taken from Surah 43, Az Zukhruf, verses 31–32

قَالُوا لَوْلَا نُزِّلَ هَذَا الْقُرْآنُ عَلَىٰ رَجُلٍ مِّنَ الْفَرِيقَيْنِ عَظِيمٍ [١٣:٣٤]

Also, they say: "Why is not this Qur'an sent down to some leading man in either of the two (chief) cities?"

أَهُمْ يَفْسِمُونَ رَحْمَتَ رَبِّكَ ؕ تَحْنُ قَسَمْنَا بَيْنَهُمْ مَّعِيشَتَهُمْ فِي الْحَيَاةِ الدُّنْيَا ۖ وَرَفَعْنَا بَعْضَهُمْ فَوْقَ بَعْضٍ دَرَجَاتٍ لِّيَتَّخِذَ بَعْضُهُمْ بَعْضًا سَخِرِيًّا ۗ وَرَحْمَتُ رَبِّكَ خَيْرٌ مِّمَّا يَجْمَعُونَ [٢٣:٣٤]

Is it they who would portion out the Mercy of thy Lord? It is We Who portion out between them their livelihood in the life of this world: and We raise some of them above others in ranks, so that some may command work from others. But the Mercy of thy Lord is better than the (wealth) which they amass.

Following the method of exploring the verses of the Holy Qur'an in the maqasid tradition, a construct of work ethic that are detailed in the Holy Qur'an can be extracted and structured as follow:

*I. The ultimate value of Involving oneself in Work (Process value):*

**Tazkia / Growth and Purification**

The whole process of being active and engaged in work has a central theme, namely Tazkia (to grow and to purify the soul). Like a farmer, only fertile ground (soul) will be able to grow good deeds. Success (*Falah*, in Arabic) can only be achieved when we purify and make ourselves capable to grow. Tazkia is achieved through life test (*ibtila*), the struggle in this *ibtila* includes do the right work, and rightness is a commendable way of letting the self to grow.

*II. The ultimate purpose of work: Shukr / Gratitude*

Within such *maqasid* environment, the basic process of all human endeavor is for Tazkia, to achieve success (*Falah*). These things are done not by accumulating wealth,



as we will see that in Islam wealth will be the consequence, a material successes, not the main objective, in which the purpose is to let the larger entity of ummah to grow (tazkia). Thus, such success can only be gained when the purpose of work is to **express gratitude**.

يَعْمَلُونَ لَهُ مَا يَشَاءُ مِنْ مَحَارِبَ وَتَمَاثِيلَ وَجِفَانٍ كَالْجَوَابِ وَقُدُورٍ رَاسِيَاتٍ اعْمَلُوا آلَ دَاوُودَ  
شُكْرًا وَقَلِيلٌ مِّنْ عِبَادِيَ الشَّكُورُ [٣١: ٤٣]

*They made for him what he willed: synagogues and statues, basins like wells and boilers built into the ground. Give thanks, O House of David! Few of My bondmen are thankful.*

This become the general purpose, the basic believe of how human has to conduct activities and complete his/ her tasks. Gratefulness is a way we repay our debts because all the favors that we receive from our Creator. Gratefulness is expressed through the following: words, feelings and thought, and actions. Seeing in a work as a reason for being grateful, will give a working person a sense of meaning, less overburdened and enjoyment as they feel the blessings and the enjoyment of returning such blessings in a productive manner. With that in mind, the way we act upon task and responsibility will also be affected. Work is not a good way of expressing gratitude when bad practices are involved, because this will also affect the process and purpose of tazkia for the self, and hence unsuccessful as person.

### III. The general ethic for action: **Haqq, Shabr and Marhamah**

There are three fundamental values that constitute the axiology of Maqasid in Holy Qur'an, namely: (1) *al-Haqq*, which means strong signs-based knowledge (truth), righteous, straightness, balance, justice, stable but dynamic, and consideration (2) *al-Shabr*, which means holding and elevating, or patience, (3) *al-Marhamah*, which means gentility, affection and mercy. These three values will become the basic for every action/endeavor that the believers undertake including in performing work. Thus, in achieving the highest status of gratitude and the ultimate value of growth/ tazkia, a person needs to hold on the right values that is **Al Haqq, Al Shabr and Marhamah**, mentioned as the Qur'anic axiology. The verses from Holy Qur'an that are extracted for the basis of action are listed in Surah Al 'ashr (3) dan Al Balad (17):

*And to be of those who believe and exhort one another to perseverance and exhort one another to pity. (90: 17)*

*Save those who believe and do good works, and exhort one another to truth and exhort one another to endurance. (103: 3)*

From the grand purpose and principle of achieving it, the explorations also found further values as they relate to the work itself (task and responsibility), relation (people) and communications (ways of getting the work done).



### III. The ethical principles related to task and responsibilities: *Ihsan, Itqan and Ibda*

*Ihsan*: This ethic is taken from the verses that explain how God perform His work in creating the creations, in Surah As Sajdah, 7

الَّذِي أَحْسَنَ كُلَّ شَيْءٍ خَلَقَهُ وَبَدَأَ خَلْقَ الْإِنْسَانِ مِنْ طِينٍ [٧:٢٣]

*Who made all things good which He created, and He began the creation of man from clay;*

With this value, the ethic of performing work is: To Perform a task at the best effort possible, keeping up with the highest value of working, aware of the accountability that lies in hand, before others and God. In facing a task, a person should devote her/himself at their best effort possible.

*Itqan*: Do it right, simply put, Itqan is to be professional with task at hand. It also means conscientiousness, where he/ she should take the work seriously, with discipline and carefulness. The saying of Prophet Muhammad goes “ Allah love those who when a work is given to them, they do it with Itqan“ (Narrated by Thabrani)”. It can also be taken from the following verse of An Naml, verse 88.

وَتَرَى الْجِبَالَ تَحْسِبُهَا جَمَادَةً وَهِيَ تَمُرُّ مَرَّ السَّحَابِ صُنِعَ اللَّهُ الَّذِي أَنْفَقَ كُلَّ شَيْءٍ إِنَّهُ خَبِيرٌ بِمَا تَفْعَلُونَ [٨٨:٧٢]

*And thou seest the hills thou deemest solid flying with the flight of clouds: the doing of Allah Who perfecteth all things. Lo! He is Informed of what ye do.*

*Ibda*: Creativity and Innovation. Verses in the Holy Qur'an related to this ethic is mostly about the Creator, such as these verses from Surah Al Ankaboot 19-20:

See they not how Allah *produceth creation*, then *reproduceth* it ? Lo! for Allah that is easy. Say (O Muhammad): Travel in the land and see how He *originated creation*, then Allah bringeth forth the later growth. Lo! Allah is Able to do all things.

This should be valued especially in its relation to the environment, that continue to change and is dynamic. This value will help people to innovate, remain open and adjust to change. Creativity may be classified as competence, yet it always begins with value, belief and outlook about how things should be. This also leads to positive attitude towards improvement.

Beside the three main tasks related ethic, more themes on how ones should deal with tasks and responsibilities are outlined in the following terms relevant for performing work are found in the Holy Qur'an:

*Al Qawiy* (Surah Al Qasas 26: 76): Qawiy Basically means strong, and in the area of service it is related to ability/ and competence.

*Al Amin* (Surah Yusuf 46; Al Qasas 26). Amin means trustworthiness: A person should keep up with their work as it is entrusted to them. Betraying the trust is fatal



in Islam, as it can create disintegration. A working man thus need to keep honest about their work.

*Al Makin (Surah Yusuf 54)*. Makin can be related to authority . When someone has authority at hands then the mentioned values would be able to proceed in their realization. Someone need to work within their authority and not to move beyond that which he/ she is not authorized to do.

*Al Hafidz (Surah Yusuf: 55)*. Hafidz means to keep/ maintain well as it relates to the task. In today's work, this value refers to keeping up good records and to maintain the entrusted work. Interestingly, this principle can be related to the principle of continuous improvement: to record all works done, and to do what are listed. In the principle of quality assurance, good record and documentations are strongly required, as humans are prone to error and forgetfulness.

#### *IV. Ethical Principle of Relations at Work*

Besides dealing with tasks, work is done in a system of interaction between the work givers, and the doers, as well as between the doers themselves. An exploration of work ethic therefore need to take into account the relational values as described in the Holy Qur'an. The following values are extracted:

*Ta'aruf*: To recognize, to know and to get familiar with people that are in the system and to perform the work.

*Ta'awun*: To help each other and to deal with people with compassion

*Tanasuh*: To give good advice with each other

*Tasabuh*: Positive and productive competition

*Tadafuq*: To push forward and to be firm regarding rules (this is especially important in the context of rule violation)

*Syura*: To arrive at common decision through dialog and discussion (as opposed to inconsiderate decision and conflict).

*Tanafush*: To struggle/ exert effort to achieve best results possible, to motivate each other for work accomplishment.

#### *V. Ethical Principles of communication*

In the performing of work, and in carryout relation, the core process involved in both is communication. Without the right communication work are not done or done incorrectly. The following are ethical principle in communicating with each other as it applies in work relationship.

*Qoulan ma'rufa (An nisa, verses 5 and 8)*: communicating with good words. Rudeness is not tolerable in Islam, this term represents the recommendation to use good words in communicating.

*Qoulan sadidan (An Nisa verse 9, Al Ahzab verse 70)*: This means to communicate what is right, or in truthfulness. To say only the truth, avoid lying/ manipulation.

*Qoulan baligha (An Nisa verse 63)*: A good communication need to assure that the message is well delivered. This will involve truthfulness mentioned, a strong



message when necessary and a good way of conveying the message (as seen in the next principle).

*Qoulan karima (Al Isra, verse 23)*

This principle refers to the value of respect in communicating with others. Respect is to take into perspective their dignity as human who have emotion, thought and unique life background.

*Qoulan maisyura (Al Isra: 28)*. This principle is related to gentility, appropriation and communication that give hope which is relevant to the principle of Karima.

*Qoulan layina (Thaha- 43-44)*. This principle refers to communication with gentility, even when a person is faced with harsh power (in this text, the message was given to Moses and Aaron (Musa and Harun) when they had to communicate in front of the Pharaoh.

#### 4. Conclusion and Discussion

The purpose of this article is to provide a critical review of the current discussion of work ethic, and especially Islamic work ethic. Work ethics, in the earlier literatures were often seen as a separate entity that did not show connection with the life in its entirety. As shortcomings were found, the paper then came into suggesting *maqasid* approach to fill the found gaps. As *maqasid* bears in it a philosophical ground taken from the Holy Qur'an, the extraction of ethical principle, thus, follow also the principle of this philosophy of purpose. This paper serves as an early development of ethical principles as they relate to work context. In the *maqasid* approach, such principles are also seen in terms of their relevance to the role and responsibility that are carried by men as God's creature. Men are created with purposes, that are related with other creation in the environment. It is this element of purpose that are often left out in the many discussions of ethic. With the philosophy of purpose, the missing connections are meant to be re-instated. In this early development, we found at least five areas of ethical principles namely 1). The Process related ethic- the purpose of living (and working)- Tazkia 2). The ultimate ethical value of work- Shukr 3). The general ethical foundation of action- Haq, Shabr and Marhama 6). The core ethics related to task and responsibilities (work) – Ihsan, Itqa, Badi', Makin, Qawiy, Hafidz 4). The ethic of relations – Taaruf, Taawun, Tanasukh, Tadafu, Tasabuq, Shura 5). The ethic of communication: Qaulan Ma'rufa, Baligha, Shadida, Kariima, Maysura, Layyina. With such values also, work is not merely seen as bearing economic *maqasid*, but also morals towards the Creator, Nature, social and manmade environment as well as personal. As an early development, this finding will continue to be developed. We found that in fact, values that are ruled towards the Prophet Muhammad, PBUH that are meant to be examples for the ummah were not yet explored and extracted. This step will follow after the current findings, and will enrich the ethical work values that were already explored.

As a new theory of work ethics, the findings will need to be tested, compared and contrasted against the already existing ethics in various areas of work and across cul-





tures. A comparative study of Maqasid based work ethic with, for example, Confucianism work ethic or Javanese work ethic, is much warranted. The purpose is to find similarities (that are relevant for building common ground for mutual understanding) as well as differences to enable people to be wiser and more understanding with each other. Furthermore, an empirical test of the robustness of the construct should be carried out, and lastly, how it is applied in real work context also needs further examination. The preliminary study of *maqasid*-based work ethic has showed new prospects of research on work ethic.

For another implication, this formulation of maqasid work ethic will hopefully add up to the already existing core values of sustainable development<sup>4</sup>. This is to say that the spirits of maintaining life and living environments, how these are translated in the area of work are met with the value exploration in the Holy Qur'an. The Holy Qur'an is rich with messages of how the 'Alam (universe) is created in a way that it will be of great use for the life of humans, yet at the same time it rules the responsibility for well treatment towards nature. Thus to work by maltreating the nature given as a bounty by God will eventually return in the form of negative consequences, namely destruction that will affect the life of living creatures. The study and findings is hoped to enrich the already formulated core values in the sustainable development (such as respect, understanding, exploration, responsibility and dialogue). With the new Qur'anic maqasid work ethic, it will be less complicated to communicate the message of keeping harmonious life with the whole environment – social, natural and man made – to the people (Muslims) familiar with them. Wallahu a'lam bishawab.

## References

1. Chanzanagh H. E., Akbarnejad M. The meaning and dimensions of Islamic work ethic: Initial validation of a multidimensional IWE in Iranian society. *Procedia – Social and Behavioral Sciences*. 2011;30:916–924. DOI: [10.1016/j.sbspro.2011.10.178](https://doi.org/10.1016/j.sbspro.2011.10.178).
2. Beekun R. I., Badawi J. A. Balancing Ethical Responsibility among Multiple Organizational Stakeholders: The Islamic Perspective. *Journal of Business Ethics*. 2005;60(2):131–145. DOI: [10.1007/s10551-004-8204-5](https://doi.org/10.1007/s10551-004-8204-5).
3. Salmabadi M., Fatehi H., Mortezaheidari, Mousavikia A. A. The role Islamic work ethics in the employee engagement. *Journal of Biodiversity and Environmental Sciences (JBES)*. 2015;6(5):463–470. Available at: <http://www.innspub.net/wp-content/uploads/2015/06/JBES-Vol6No5-p463-470.pdf>.
4. Giddens A. *Capitalism and Modern Social Theory: An analysis of the writing of Marx, Durkheim and Max Weber*. Cambridge, UK: Cambridge University Press; 1973.
5. Arslan M. A cross-cultural comparison of British and Turkish managers in terms of Protestant work ethic characteristics. *Business Ethics*. 2000;9(10):13–19. DOI: [10.1111/1467-8608.00165](https://doi.org/10.1111/1467-8608.00165).
6. Ahmad S., Owoyemi M. Y. The concept of Islamic work ethic: An analysis of some salient points in the prophetic tradition. *Journal Of Business And Social Science*, 2012;3(20):116–123. Available at: [http://ijbssnet.com/journals/Vol\\_3\\_No\\_20\\_Special\\_Issue\\_October\\_2012/12.pdf](http://ijbssnet.com/journals/Vol_3_No_20_Special_Issue_October_2012/12.pdf).

<sup>4</sup> Available at: [www.undp.org](http://www.undp.org) [Accessed 06.09.2017].



7. Usman M., Shahzad K., Khan K. Islamic Work Ethics (IWE): A review of literature and directions for future research. *Journal of Islamic Business and Management Research.* 2015;5(2):136–162.

8. Salahudin S. N., Baharudin S. S., Abdullah M. S., Osman A. The effect of Islamic work ethics on organizational commitment. *Procedia Economics and Finance.* 2016;35:582–590. DOI: [10.1016/S2212-5671\(16\)00071-X](https://doi.org/10.1016/S2212-5671(16)00071-X).

9. Lim C., Lay C. S. Confucianism and the Protestant Work Ethic. *Asia Europe Journal.* 2003;1(3):321–322. DOI: [10.1007/s10308-003-0038-8](https://doi.org/10.1007/s10308-003-0038-8).

10. Ali A. J. Scaling an Islamic work ethic. *The Journal of Social Psychology.* 1998;128(5):575–583. DOI: [10.1080/00224545.1988.9922911](https://doi.org/10.1080/00224545.1988.9922911).

11. Ho R., Lloyd J. I. Development of an Australian work ethic scale. *Australian Psychologist.* 1984;19(3):321–332. DOI: [10.1080/00050068408255438](https://doi.org/10.1080/00050068408255438).

12. Ali A. J., Owaihan A. Islamic work ethic: A Critical Review. *Cross Cultural Management: An International Journal.* 2008;15(1):4–19. DOI: [10.1108/13527600810848791](https://doi.org/10.1108/13527600810848791).

13. Abdel Moneim A. *Towards Qur'anic maqasid-based philosophy and its implications for education, legislation and technology.* Yogyakarta: Islamic University of Indonesia; 2016.

14. Balkis Q., Saadah N., Rashidi. The Effect of Islamic Work Ethic on Job Satisfaction in Organization; A study in Sekolah Rendah Islam Indera Mahkota (SRI ABIM), Kuantan. *Journal of Global Business and Social Entrepreneurship,* 2017;1(3):46–61. Available at: <http://gbse.com.my/v1no3jan17/Paper-44-.pdf>.

15. Rafiki A., Wahab K. A. Islamic Values and Principles in the Organization: A Review of Literature. *Asian Social Science.* 2014;10(9). DOI: [10.5539/ass.v10n9p1](https://doi.org/10.5539/ass.v10n9p1).

16. Imam A., Abbasi A. S., Muneer S. The impact of Islamic work ethics on employee performance: testing two models of personality x and personality. *Science International (Lahore).* 2013;25(3):611–617.

17. Auda J. *Maqasid al-sharia a beginner's guide.* Occasional Paper Series, 14. London-Washington: International Institute of Islamic Thought; 2008.

### Information about the author

**Emi Zulaifah**, Doctor of Psychology, Department of Psychology, Islamic University of Indonesia, Yogyakarta, Indonesia.

### Информация об авторе

**Эми Зулайфа**, доктор психологии, факультет психологии, Исламский университет Индонезии, Джокьякарта, Индонезия.

### Conflicts of Interest Disclosure

The author declares that there is no conflict of interest.

### Раскрытие информации о конфликте интересов

Автор заявляет об отсутствии конфликта интересов.

### Информация о статье

Поступила в редакцию: 10 октября 2018 г.  
Одобрена рецензентами: 5 ноября 2018 г.  
Принята к публикации: 13 ноября 2018 г.

### Article info

Received: October 10, 2018  
Reviewed: November 5, 2018  
Accepted: November 13, 2018